

MINUTES OF A REGULAR MEETING OF THE BOARD OF VISITORS  
OF VIRGINIA COMMONWEALTH UNIVERSITY

January 17, 1974

A regular meeting of the Board of Visitors of Virginia Commonwealth University was held on Thursday, January 17, 1974, at 9:00 a.m. in the Board Room of Sanger Hall.

Present were Drs. Blanton and Thornton; Messrs. Bradley, Dabney, McGehee, Norris, Scott, Seaborn, Sheffield, Shumate and Turnbull; and Mrs. Stone. Dr. Gwathmey, Miss Keyser and Mr. Obenshain were absent. Also present were Drs. Brandt, Brooke, Neal, Willett, Wilson and Woods; Messrs. Holmes, Imirie and Temple, and Miss Cosby.

Mr. Scott called the meeting to order in the absence of the Rector. On motion made and seconded, the following minutes were unanimously approved: Special Meeting of the Board of Visitors, held December 3, 1973; Special Meeting of the Property Committee, held December 14, 1973; Special Meeting of the Student Affairs Committee, held December 12, 1973; and Special Meeting of the By-Laws Revision Committee, held January 8, 1974.

Mr. Shumate reported on the Hospital Liaison Committee meeting held on Tuesday, January 15, 1974. Several department heads reported on their duties, and it was very enlightening. The meeting was also very well attended.

Dr. Blanton welcomed Mr. David B. Bradley, a VCU graduate, to the Board of Visitors to complete the unexpired term of Mr. John H. Temple. Mr.

T. Edward Temple was welcomed as the new Vice-President for Development and University Relations. Dr. Blanton also congratulated Dr. Neal on his new daughter, born January 17, 1974.

Following the report of the President, there was a very lengthy discussion on the proposed Health Maintenance Organization. It was moved and seconded that the Board accept the feasibility study and grant authorization to proceed with the development of a working plan. The HMO plan will be presented to the Board for its approval before its implementation. The motion was passed with Dr. Thornton dissenting.

Mr. Sheffield reported that members of the student media would like to be invited to Board meetings. Following discussion, it was moved, seconded and approved that, when deemed appropriate by the Rector, representatives of student groups be invited to attend Board meetings from time to time.

On motion made and seconded, the proposed revisions of the By-Laws were approved as presented.

Concerning the audits of hospital quality, Dr. Neal explained that the Board will be asked to attest to the accountability of the medical staff. Dr. Blanton suggested that the Board appoint a three-man committee to review the reports prior to Board meetings and make their recommendation to the Board. Dr. Neal distributed and described a sample report. From criteria developed for good medical care, one is able to judge those charts which have derivations from standard practice. It was suggested that the reaction to an action taken,

e.g., a letter sent, be shown on the report. It was moved, seconded and approved that a committee composed of the Rector, a physician member of the Board and a non-physician member of the Board be appointed to review the reports on hospital quality.

On motion made and seconded, the following resolution was adopted unanimously:

RESOLVED, that the income received from the Estate of Isaac Davenport has been applied strictly in accordance with the terms of the Will during the calendar year 1973;

FURTHER RESOLVED, that all future remittances from said Estate will be applied likewise.

The report of Gifts, Grants and Contracts was accepted unanimously on motion made and seconded.

The Faculty Appointments and Changes of Status were approved unanimously on motion made and seconded.

Dr. Warren H. Pearse, Dean of the School of Medicine, reported on the development of the School during the past two years. The Family Practice Department is the second largest program in the country. Mr. Sheffield suggested that a specific objective of the School of Medicine be the recruiting of minority faculty.

The meeting was adjourned at 12:35 p.m.

APPROVED:



Chairman



Secretary

## Report of the President to the Board of Visitors

January 17, 1974

Dr. Brandt reported that the administration was asked to submit estimates for the establishing of a school of veterinary medicine. Because of the overlaps between schools of medicine and schools of veterinary medicine, it is much less expensive to establish such a veterinary school in conjunction with a medical school.

The enrollment for next fall probably will be significantly below our projections. We will probably have approximately the same number of students next year as we have this year.

We do not yet have a good analysis of the 1974-76 budget as it was presented to the legislature. We had requested \$12 million increase overall, and the Governor recommended about \$4 million. The support of faculty positions has been cut considerably. Computer operations were funded at the 1972-73 level, and we are currently operating at about two times that level. We will be making our budget presentation to the legislature on February 11. The Health Sciences building is not in the budget; we did not think it would be. Our chances will be much better next year, but we are going to work on it with Governor Godwin, Senator Willey and Delegate Lane to see what the possibilities are for this year.

The proposed Faculty Planning document was presented to the University Assembly at its meeting on January 10. Dr. Brandt is asking for the Assembly's reactions to the document. We hope to bring it to the Board at its February meeting. If there are strong objections to it, some faculty representatives will be invited to the Board meeting to express their opinions.

Dr. Brandt then gave a detailed summary of what tenure is and how the system works at VCU. When a person is granted tenure, he is basically guaranteed a job until age 65. Since most of our faculty members are quite young, this frequently means guaranteeing jobs for 30-35 years. In order to have flexibility, a department cannot have all tenured faculty members. This does not allow for enrollment changes or changes in curricula. Therefore, a plan must be made now to avoid difficult situations in the future.