

MINUTES OF A SPECIAL MEETING OF THE BOARD OF VISITORS

OF VIRGINIA COMMONWEALTH UNIVERSITY

February 19, 1975

A special meeting of the Board of Visitors of Virginia Commonwealth University was held on Wednesday, February 19, 1975, at 6:00 p.m. in the Sanger Hall Board Room.

Present were Drs. Blanton and Gwathmey; Messrs. Grey, Morgan, Norris, Obenshain, Seaborn and Shumate; Mesdames Satterfield and Thalhimer. Also present were Drs. Brooke, Neal, Willett and Woods; Messrs. Holmes, Imirie and Temple; and Mrs. Price. Representatives from Booz, Allen & Hamilton were Messrs. James Reynolds and George Cate and Drs. Roy Perkins and Jerry Vasile.

Dr. Blanton called the meeting to order.

Dr. Neal, on behalf of the University Interim Administrative Committee, gave the Board background information on the hospitals and the events that had brought about this meeting (February 19, 1975 meeting). Dr. Neal gave a summary to the Board.

Mr. James Reynolds presented the Booz, Allen & Hamilton report entitled, "Phase I Report, Review of MCVH's Objectives, Relationships, and Associated Problems," dated February 3, 1975. Mr. Reynolds handed out two charts: "Planned Development of Required Financial Management Systems" and "The Process of Program Planning, Management, and Operations." Mr. Reynolds continued that he hoped that this meeting would accomplish the

following:

1. Contribute to a better understanding of how MCVH operates as part of VCU and of the ways in which MCVH and other units of VCU are dependent on each other.
2. Identify problems that must be solved among University-wide services that support MCVH but whose operations are outside the scope of their (Booz, Allen & Hamilton) assignment.
3. Serve as the basis for recognizing that conflicts exist between MCVH's patient care, education, and financial requirements which must be recognized and reconciled through discussions among the Provost for MCV, representatives from the Hospitals, and representatives from the Health Sciences schools.
4. Serve as the starting point for formulating specific program objectives for MCVH against which its performance can be assessed.
5. Provide the background information against which the organizational structure of MCVH can be evaluated in Phase II.

During discussion with members of the Board, Mr. Reynolds indicated that they were not looking at the entire University structure but only at the organization of MCVH. He also indicated that there were several University-wide functions the Board and Administration would have to evaluate to determine the proper position of these functions in the organizational structure of the University. Specifically, these areas included personnel, purchasing, data processing, security and physical plant.

Mr. Obenshain indicated that he felt the Board should consider everything as being University-wide and then if necessary consider placing certain of such services in the hospital complex.

Mr. Reynolds concluded that they expected to have Phase II completed by April and will be bringing recommendations to the Board at that time. In addition, in order to assist their study, Mr. Reynolds indicated that it was necessary to have the revised mission statement within 30 days.


In summary, Dr. Blanton indicated to the Board that he saw seven areas to which the Board must address itself:

1. Revision of MCVH Mission Statement.
2. Coordinating Mission Statement with objectives and goals.
3. Relationship between MCVH and the total University in the areas of personnel, purchasing, data processing, security and physical plant.
4. Relationship of MCVH to local and state government.
5. Capabilities of management as it is now.
6. Financial management information systems.
7. The total University structure.

The meeting adjourned at 9:00 p.m.


Secretary

Approved:


Wyndham B. Blanton, Jr., Rector