

MINUTES OF A REGULAR MEETING OF THE BOARD OF VISITORS
OF VIRGINIA COMMONWEALTH UNIVERSITY

March 25, 1982

A regular meeting of the Board of Visitors was held on Thursday, March 25, 1982, at 9:00 a.m. at the University Meeting Center.

Present were Messrs. Balfour, Grey, Ludeman, Smith and Wyatt; Mesdames Bemiss, Fewell, Thalhimer and Whittemore; and Drs. Butt, Coleman, Gayle, Johnson and Nemuth. Messrs. Cotten and Craigie were absent. Also present were Drs. Ackell, Hall, Wilson and Woods; Messrs. Bruegman, Guerdon, Ross and Ware; Miss Cosby and Mrs. Price.

Mr. Ludeman called the meeting to order and presented the minutes of the regular Board of Visitors Meetings and the Executive Committee Meetings for approval. On motion made and seconded, the following minutes were approved: (a) Special Meeting of the Executive Committee, held October 20, 1981; (b) a Regular Meeting of the Board of Visitors, held November 19, 1981; (c) a Special Meeting of the Executive Committee, held December 9, 1981; (d) a Regular Meeting of the Board of Visitors, held January 21, 1982; (e) a Special Meeting of the Executive Committee, held January 21, 1982; and (f) a Special Meeting of the Executive Committee, held February 18, 1982.

Dr. Ackell then reported on the following items:

1. VCU's Commencement will be held on Saturday, May 15, 1982, at the Richmond Coliseum. We hope all Board members will be able to attend.
2. The Council of Visitors' Meeting will be held at George Mason University on April 4 and 5, 1982.
3. The new MCV Hospital will be dedicated on June 12, 1982. We hope each of you will mark this date on your calendar and plan to attend. Let us know if you have names of special guests that should be invited.

4. The National Institute for Dental Research reported that for fiscal year 1980 our School of Dentistry ranked:

- . 11th out of 144 institutions receiving grants, awards, and contracts.
- . 9th out of 117 institutions receiving research grants.
- . 8th out of 24 institutions receiving RCDA's.
- . 26th out of 33 institutions receiving fellowships.

This achievement was possible due to the cooperation and enthusiastic support of the School of Dentistry and the School of Basic Sciences.

5. The University has been working towards the development of several doctoral programs over the past several years. Last year, you approved five doctoral programs, and we are now submitting Statements of Readiness to SCHEV for four of these programs:

- . Ph.D. in Business, Fall 1982 implementation
- . D.P.A. in Public Administration, Fall 1982
- . Ph.D. in Health Services Organization and Research, Fall 1982
- . Ph.D. in Urban Services, Fall 1982

The doctoral programs will be initiated if SCHEV gives us the go ahead and if internal reallocations are made to provide the necessary funding.

The fifth program you approved was for a Ph.D. in Art History. We are requesting a delay in its implementation to 1983.

6. MCVH was recently visited by the Joint Commission on Accreditation of Hospitals and received a full two-year accreditation. This is the first time since 1975 that MCVH has achieved a fully accredited status.

On the Academic Campus, the National Council for the Accreditation of Teacher Education just accredited all of our programs in the School of Education.

7. The Hospitals are seeking external funds to help purchase equipment for the new facility. You may recently have received a letter and brochure from Mr. Myles Lash outlining the plans.

8. Some members of the Board have mentioned receiving huge amounts of materials from the University. We realize that you receive mailings from the President's Office and the Vice Presidents. However, we are not aware of the other material that you receive from the University. Your names and mailing addresses are public information and many people get mailing lists from Mrs. Price. If you would make us aware of the types of information you are receiving that are not helpful to you, we will try to cut some of it out.
9. Advance registration for the fall is going well. Our applications for freshmen are up but we do not know what the matriculation rate will be.
10. The finalists for the Dean of Social Work position are now being interviewed, and we hope to have an appointment for your approval at the May Board meeting.
11. Yesterday, the Richmond Historic Foundation presented its first annual preservation award to VCU for its work on the Putney Houses on the MCV Campus. Mr. Saksen gave a first-rate presentation at the luncheon.

Mr. Ludeman reported that a number of the members of the Board had attended the Richmond Historic Foundation luncheon. Mr. Ludeman stated that he continues to be impressed with the diversity of the University and that occasions such as that luncheon give him great pride in the University.

Dr. Ackell presented the Bylaws of the University Council for the Board's approval. He stated that the main thrust of the new governance structure is to give faculty more representation. Following discussion, on motion made and seconded, the Bylaws of the University Council were approved.

Mr. Guerdon presented the contracts signed since the November Board meeting. During the discussion, Dr. Coleman asked how much leased space the University uses. Mr. Bruegman indicated that he would prepare a report on this issue for the Property Committee. On motion made and seconded, the report of the contracts was accepted by the Board.

Mr. Guerdon distributed the notebooks containing financial reports. The notebook had been presented and discussed at the last Executive Committee meeting, but he wanted all members of the Board to have a copy. The notebook provides summary financial reports of the University's operations. Members of the Board will periodically receive updated sections for the notebook.

Mr. Guerdon presented a resolution regarding interim financing for the renovation of Rhoads, Johnson and Cabaniss Halls. Following a discussion, on motion made and seconded, the following Resolution was approved:

WHEREAS, Virginia Commonwealth University is proceeding with the construction of the capital construction project titled "Renovations - Dormitories (Rhoads, Johnson and Cabaniss Halls)" (the "Project");

WHEREAS, permanent financing of the Project will be achieved through the issuance of revenue bonds to the U. S. Department of Education which has approved Virginia Commonwealth University's application for funding in the amount of \$2,890,000 and State revenue bonds in the amount of \$109,465, both of which will be issued upon the completion of the construction of the Project; and

WHEREAS, it will be necessary to secure temporary and interim financing for the construction of the Project;

Therefore, BE IT RESOLVED, by the Board of Visitors of Virginia Commonwealth University, that the Vice President for Finance be and is hereby authorized to secure an interim loan in an amount not to exceed \$2,999,465 from the Treasurer of the Commonwealth of Virginia to finance the construction of the Project, such loan to be repaid from the proceeds of the revenue bonds which shall be issued upon the completion of the construction of the Project.

Mr. Guerdon presented a resolution regarding interim financing for construction of Parking Deck "E". Following a discussion on motion made and seconded, the following Resolution was approved:

WHEREAS, Virginia Commonwealth University has received the necessary authorization and approval to proceed with the construction of the capital construction project titled "Construction - Parking Deck E" (the "Project");

WHEREAS, permanent financing of the Project will be achieved through the issuance of revenue bonds which will be issued upon the completion of the construction of the Project; and

WHEREAS, it will be necessary to secure temporary and interim financing for the construction of the Project;

Therefore, BE IT RESOLVED, by the Board of Visitors of Virginia Commonwealth University, that the Vice President for Finance be and is hereby authorized to secure an interim loan in an amount not to exceed \$2,403,951 from the Treasurer of the Commonwealth of Virginia to finance the construction of the Project, such loan to be repaid from the proceeds of the revenue bonds which shall be issued upon the completion of the construction of the Project.

Mr. Wyatt reported on behalf of the Academic Policy Committee. On motion made and seconded, the Minutes of the Academic Policy Committee Meeting, held on November 13, 1981, were approved.

Mr. Wyatt reported on behalf of the Academic Policy Committee which is recommending that the Department of Biophysics and the Department of Physiology be merged to form the Department of Physiology and Biophysics. The committee is also recommending that the name, "Children's Medical Center" be adopted for selected pediatric activities on the MCV Campus. The Committee's third recommendation is to institute a Faculty Awards Program. Following discussion, on motion made and seconded, the three recommendations were approved as were the Minutes of the Academic Policy Committee Meeting, held March 4, 1982.

Mrs. Thalhimer reported for the Audit Committee which met on February 3, 1982. She stated that the Committee accepted the unqualified opinion of the Auditor of Public Accounts on the University's consolidated financial statements for the fiscal year ended June 30, 1982; the Management Letter of the Auditor of Public Accounts for the same period and the University's response to the Management Letter. On motion made and seconded, the Minutes of a Meeting of the Audit Committee, held February 3, 1982, were approved.

Mr. Ludeman reported for the Executive Committee which had its meeting on February 18, 1982. He reported that the Committee had reviewed the Self-Review Questionnaire which was included in the Financial Management Manual for Institutions of Higher Education. They also reviewed the Annual Financial Statements of the University and the Financial Reports Notebooks. The quarterly 1981-82 Budget Report was also presented as well as an update on the biennial budget and the legislative session.

Mr. Grey reported for the Hospital Committee which met on February 4, 1982. He stated that the nurse staffing is better than several years ago, but there is some concern about the current downward trend. Discussions are being held with State Personnel regarding nursing salary scales so that MCVH may remain competitive with other teaching hospitals. The patient day activity has dropped off when compared with last year and the budget projections. The admissions are holding stable, which means the length of stay is being reduced. Mr. Grey reported that a number of privileges for the medical staff were approved. He also stated that the administration had received glowing remarks from the Auditor of Public Accounts during that office's recent audit of MCVH and the University. On motion made and seconded, the Minutes of the Hospital Committee meeting, held February 4, 1982, were approved.

Mrs. Bemiss circulated copies of articles that recently appeared in the New York Times and the News Leader regarding VCU.

Mr. Ludeman announced that the Executive and Hospital Committees would be meeting jointly on Tuesday, April 20, 1982, at 7:30 a.m. at the Sanger Hall Board Room. This meeting will be followed by a meeting of the Executive Committee from 9 a.m. to 10:30 a.m. He requested that members of the Executive Committee cancel the meeting scheduled for Thursday, April 22.

Mrs. Bemiss reported that the Property Committee had met on December 8, 1981, and January 5, 1982, and that those meetings had been previously discussed. On motion made and seconded, the Minutes of the Property Committee Meetings, held on December 9, 1981, and January 5, 1982 were approved.

Mrs. Bemiss stated that, at its February 9 meeting, the Committee approved Interspace Incorporated as the interior design firm to prepare specifications for interior furnishings for the New Hospital. The Committee also approved two architectural firms (Moseley-Henning Associates and Odell Associates) for two interim moves at the hospital. The Committee also reviewed the Quarterly Update Report on Capital Outlay Projects. Mrs. Bemiss also noted that the Property Committee recommends to the Board that one of the lecture halls in the new Robert Blackwell Smith, Jr. Building be named in honor of Dr. Warren E. Weaver. On motion made and seconded, the following resolution was approved:

WEHEREAS, Dr. Warren E. Weaver has served with distinction for twenty-five years as Dean of the School of Pharmacy; and

WHEREAS, during his thirty-one years as a pharmacy educator he has become one of the most highly respected leaders in the profession and an articulate spokesman for quality pharmaceutical education in the nation; and

WHEREAS, he has served as President of the American Association of Colleges of Pharmacy and been a member of the boards of all of the major pharmaceutical organizations in the country; and

WHEREAS, we appreciate the leadership and dedication he has provided the School of Pharmacy;

NOW THEREFORE, BE IT RESOLVED that the Board of Visitors of Virginia Commonwealth University name one of the lecture halls in the new Robert Blackwell Smith, Jr. Building in honor of Dr. Warren E. Weaver.

On motion made and seconded, the Minutes of the Property Committee Meeting, held on February 9, 1982, were approved.

Mrs. Bemiss reported that the Property Committee had met on March 16, 1982, and recommend approval of easements to VEPCO to maintain underground conduits and cables for electrical service to the Cancer Center, Putney Houses, Physical Plant Shops and MCV Gym II. On motion made and seconded, the following Resolution was approved:

WHEREAS, James G. Guerdon, Vice-President for Finance for Virginia Commonwealth University, has executed certain documents on behalf of Virginia Commonwealth University pursuant to which the Virginia Electric and Power Company has been granted an easement for underground conduits and cables and related facilities for the transmission and distribution of electricity on the Medical College of Virginia Campus of the University at the site of the Medical College of Virginia Cancer Center in areas bound by East Marshall Street on the north, Broad Street on the south, Interstate 95 on the east, and College Street on the west and as identified with more particularity in the documents attached hereto as Exhibit A; and

WHEREAS, James G. Guerdon, Vice-President for Finance for Virginia Commonwealth University, has executed certain documents on behalf of Virginia Commonwealth University pursuant to which the Virginia Electric and Power Company has been granted an easement for underground conduits and cables and related facilities for the transmission and distribution of electricity on the Medical College of Virginia Campus of the University at the site of the Medical College of Virginia Pharmacy/Pharmacology Building, in areas bound by East Clay Street on the north, East Marshall Street on the south, North Eleventh Street on the east, and North Twelfth Street on the west and as identified with more particularity in the documents attached hereto as Exhibit B; and

WHEREAS, James G. Guerdon, Vice-President for Finance for Virginia Commonwealth University, has executed certain documents on behalf of Virginia Commonwealth University pursuant to which the Virginia Electric and Power Company has been granted an easement for underground conduits and cables and related facilities for the transmission and distribution of electricity on the Medical College of Virginia Campus of the University at the site of the Medical College of Virginia Gymnasium Addition, in areas bound by East Duval Street on the north and west, North Eighth Street on the south and East Jackson Street on the east and as identified with more particularity in the documents attached hereto as Exhibit C; and

WHEREAS, James G. Guerdon, Vice-President for Finance for Virginia Commonwealth University, has executed certain documents on behalf of Virginia Commonwealth University pursuant to which the Virginia Electric and Power Company has been granted an easement for underground conduits and cables and related facilities for the transmission and distribution of electricity on the Medical College of Virginia Campus of the University at the site of the Medical College of Virginia Physical Plant Shops Building, in areas bound by East Duvall Street on the north and east, Lee (sic) Street on the south and North Tenth Street on the west, and as identified with more particularity in the documents attached hereto as Exhibit D; and

WHEREAS, the granting of the aforementioned easements have been approved by the appropriate Commonwealth of Virginia officials, including a designee of the Governor of Virginia; and

WHEREAS, the Board of Visitors of Virginia Commonwealth University wishes to approve, ratify, and confirm these actions of Mr. Guerdon in executing and delivering the aforementioned easements;

NOW THEREFORE, BE IT RESOLVED by the Board of Visitors of Virginia Commonwealth University that the actions of the Vice-President for Finance in executing and delivering the easements, as reflected in the documents attached hereto respectively as Exhibits A, B, C and D, to the Virginia Electric and Power Company, be, and they hereby are, approved, ratified and confirmed.

Mrs. Bemiss also reported that the following projects are subject to the Governor's freeze on capital outlay projects supported by the General Fund and the administration is recommending exemptions from all three projects:

Barrier Free Access (\$947,386)

First Baptist Church (\$504,000)

Preplanning Power Plant Study for the Coal-Fired Steam Plant
(\$149,500)

The Property Committee also approved the hiring of the firm of Smith, Armstrong and Landow for the renovation project of Founder's Hall as well as preliminaries for the renovation of North Hospital. The Committee also approved a recommendation to bid an additional treatment room in the Cancer Center.

Mrs. Bemiss reported that a discussion was held on the disposition of the houses at 912-914 Park Avenue. The committee approved with two dissenting votes a motion stating that all options regarding the houses were unacceptable except demolition and that the administration submit a site plan to the Committee for the landscaping and use of the area once the buildings are demolished.

On motion made and seconded, the Report of the Property Committee was accepted and the minutes approved.

Dr. Gayle reported on behalf of the Student Affairs Committee which held meetings on December 3, 1981; January 7, 1982; and February 24, 1982, to receive informational data only. On motion made and seconded, the Minutes of the Student Affairs Committee were approved and the report accepted.

Mr. Smith reported that the Ad Hoc Legislative Relations Committee had not had a formal meeting since the last Board meeting; however, a number of members of that Committee had met with members of the General Assembly and State officials. Regarding the biennial budget, Mr. Smith reported that we received \$750,000 for deficiencies in the calculation of indirect costs for medical and dental programs. We also received tuition relief from the 65/35 Plan and additional monies for faculty salaries. However, no money was provided for the hospital. Mr. Smith stated that the committee would continue to work with the administration on the relief for the hospital. Mr. Smith stated that this is the first year that the Board of Visitors has made a concerted effort to work with the administration in the General Assembly, and he felt we had been fairly successful. Mr. Smith stated that he would be calling a meeting of the Ad Hoc Legislative Relations Committee for Thursday, April 1, 1982, at 4:30 p.m. Notices will be sent out. On motion made and seconded, the Report of the Ad Hoc Committee on Legislative Relations was accepted.

On motion made, seconded, and approved, the Board went into Executive Session to discuss certain personnel matters involving the performance of identifiable employees or faculty of VCU, and to discuss pending litigation with its attorney, and to discuss the condition, acquisition or use of real property and to protect the privacy of individuals in personal matters not related to public business, and to discuss matters relating to gifts, bequests, and fund-raising activities as authorized by Sections 2.1 - 344 a(1), a(2), a(3), a(6), a(7) and a(8) of the Virginia Freedom of Information Act.


Following Executive Session, on motion made and seconded, the report of the Legal Advisor, Faculty Appointments and Changes in Status, and the Report of Gifts were approved and/or accepted by the Board, with Mr. Grey abstaining from the vote on the Report of Gifts.

The meeting was adjourned at 12:10 p.m.



Harold I. Nemuth, Secretary

Approved:



Douglas H. Ludeman, Rector