

AMENDED  
MINUTES OF A MEETING A JOINT MEETING OF THE EXECUTIVE AND HOSPITAL  
COMMITTEES OF THE BOARD OF VISITORS OF VIRGINIA COMMONWEALTH UNIVERSITY  
April 19, 1983

A joint meeting of the Executive and Hospital Committees of the Board of Visitors of Virginia Commonwealth University was held on Tuesday, April 19, 1983, at 7:30 a.m. in the University Meeting Center.

Present were Messrs. Balfour, Craigie, Grey, Ludeman, Reynolds and Smith; Drs. Coleman, Gayle and Nemuth; and Mesdames Bemiss and Thalhimer. Mr. Cotten was absent. Also present were Drs. Ackell, Hall, Maurer, Wilson, Woods and Young; Messrs. Bruegman, Fraley, Lash, Ross, Schrock, Taylor and Ware; and Mrs. Price.

Mr. Ludeman called the meeting to order and asked Mr. Robert J. Grey, Chairman of the Hospital Committee, to preside.

Mr. Grey presented Mr. Myles Lash, Director of MCVH, for a presentation on the status of the physical facilities at the medical center. Mr. Lash reported on the construction projects underway and the physical moves taking place to accommodate the North Hospital renovation program.

Mr. Lash reported that the patient statistics are significantly improved over last year and that the length of patient stays has not increased. The statistics do show a reduction in the employment vacancy levels at the hospital.

Mr. Lash reported that hospital operating expenses have exceeded the budget but revenues are also higher than expected. Mr. Lash noted

that one area of concern is the increased patient population in the self-pay category. Many of these accounts may be uncollectible. Accounts receivables for 1982-83 consisted of 61 percent third-party reimbursements and 39 percent self-pay.

Mr. Lash introduced the 1983-84 Hospital Operating Budget. He indicated that the 1983-84 budget is based on the following assumptions:

- . Patient Day Activity will reach targeted levels.
- . No further reductions in State or Federal support.
- . Reasonable State matching funds will be provided for the changes in the State retirement system.
- . No unanticipated increases in State personnel salary structure.
- . Cash collections will meet projected schedules.
- . New Medicare regulations will be implemented July 1, 1983.
- . Negotiations with the Medical School and University for services do not exceed planned levels.

Based on these assumptions, the Hospital's budget will require an overall 8 percent increase in hospital room rates.

Mr. Grey stated that the Board and administration must begin working on a solution to the situation where patients are treated at MCVH and the hospital is not reimbursed for these services. Dr. Ackell echoed this statement and indicated that this was a serious problem for us.

On motion made and seconded, the Hospital Operating Budget for 1983-84 was approved.

Mr. Ludeman called the meeting of the Executive Committee to order and on motion made and seconded, the Hospital's Operating Budget for 1983-84 was approved.

Dr. Ackell presented the revised statement on Institutional Priorities. He stated that in 1981 the first statement on Institutional Priorities was prepared. This document is used as the basis for University planning.

Dr. Ackell indicated that the programs identified for priority consideration in the Institutional Priorities statement will be discussed with the Board before any decisions are made about these programs. In approving the Institutional Priorities Statement, the Board is not approving specific programs. It is approving an overall plan.

It was suggested that the wording on Page 4, g,3, be changed from "pressures" to "interest." On motion made and seconded, the Statement on Institutional Priorities was approved as amended, and will be recommended to the full Board for approval at its May meeting.

Mr. Bruegman presented the 1983-84 Budget Plan. He indicated that this document is a revision of the budget plan adopted a year ago for the second year of the 1982-84 biennium. A revision was necessary because of the actions of the 1983 General Assembly in reducing the University's appropriation. The 1983-84 Budget Plan is based on an overall increase in tuition of 16 percent. Mr. Bruegman stated that the Board would be reviewing specific tuition and fee increases separately. He stated that the five percent retirement contribution to be paid employees effective October 1 is included in this Plan, as well as

a one and one-half percent non-general funds pool for faculty promotion and extraordinary merit increases. A modest yet adequate contingency fund is provided for in the budget.

Dr. Andrako presented the Tuition and Fee Schedule on behalf of Mr. Guerdon. The overall increase in tuition is 16 percent. The following is a summary of the proposed tuition and fee rates:

	<u>% of Increase</u>	<u>Amount</u>
<u>Undergraduate</u>		
Resident	11.3%	\$120.00
Non-Resident	17.4%	\$400.00
<u>Graduate</u>		
Resident	19.2%	\$250.00
Non-Resident	20.8%	\$500.00
<u>Dentistry</u>		
Resident	5.5%	\$200.00
Non-Resident	8.7%	\$700.00
<u>Medicine</u>		
Resident	9.1%	\$350.00
Non-Resident	11.4%	\$800.00
<u>Pharmacy</u>		
Resident	6.2%	\$100.00
Non-Resident	6.7%	\$200.00

The University fee will be increased \$30 per year or 14.3 percent. Following a discussion and on motion made and seconded, the 1983-84 University Budget Plan and the 1983-84 Tuition and Fee Schedule were approved.

Dr. Ackell presented the 1984-86 Program Proposal. Included in this document are the request for following special areas of emphasis:

(1) graduate engineering program; (2) Center for Innovative Technology; (3) Computing; (4) Geriatric Care and Human Development; and (5) Services to Government. Mr. Bruegman reported that submission of the program proposal is the first step in the State budget process. This material has been submitted to the Department of Planning and Budget and the Council of Higher Education for Virginia. Both of these departments make budget recommendations to the Governor. On motion made and seconded, the 1984-86 Program Proposal was accepted.

Mr. Bruegman presented the 1982-83 Third-Quarter Budget Report. Following a discussion, on motion made and seconded, the Third-Quarter Budget Report was accepted.

On motion made and seconded, the Board convened in executive session to discuss certain personnel matters involving the performance of identifiable employees or faculty of VCU, and to discuss pending litigation with their attorney, and to discuss matters relating to gifts, bequests, fund-raising activities and to discuss the investment of funds as authorized by Section 2.1-344 a(1), a(5), a(6) and a(7) of the Virginia Freedom of Information Act.

Following executive session, on motion made and seconded, the Committee approved and/or accepted the Report on Promotion and Tenure, the Report of the Legal Advisor, the Board of Visitors Promotion/Tenure Special Appeals Procedure, the Report on Fund-Raising Activities and the Report of the University's Investment Funds.

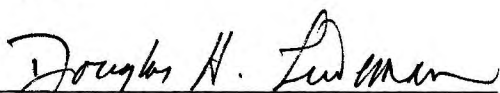
On motion made and seconded, the Executive Committee approved recommending to the full Board a change in the Board's Bylaws which would allow for the election of the Rector at the May Board meeting.

The meeting was adjourned at 11:35 a.m.



Harold I. Nemuth, M.D., Secretary

Approved:



Douglas H. Ludeman, Rector