

MINUTES OF A REGULAR MEETING OF THE BOARD OF VISITORS
OF VIRGINIA COMMONWEALTH UNIVERSITY
January 17, 1985

A regular meeting of the Board of Visitors of Virginia Commonwealth University was held on Thursday, January 17, 1985, at 9:00 a.m. in the University Meeting Center.

Present were Messrs. Allen, Farinholt, Grey, Lipman, Ludeman, Morris, Reynolds and Smith; Drs. Gayle and Moore; and Mrs. Whittemore. Absent were Mesdames Abady, Bemiss and Thalhimer; and Mr. Berry. Mr. Randy Merrick, student representative to the Board, was present. Also present were Drs. Ackell, Connell, Hall, Sparks and Wilson; Messrs. Brown, Bruegman, Ross and Ware; and Mrs. Price.

Mr. Smith called the meeting to order and on motion made and seconded, the Minutes of a Special Meeting of the Board of Visitors held on November 14, 1985, and the Minutes of a Regular Meeting of the Board of Visitors held on November 15, 1984, were approved.

Dr. Ackell presented the Report of the President. He reported on the following items:

(1) Self-Study -

Dr. Ackell stated that a copy of the letter recently received from the Southern Association of Colleges and Schools reaffirming VCU's accreditation had been distributed with the agenda.

Also attached for review was a copy of the five (5) recommendations made by the Committee and the University's responses. Each of these recommendations has been addressed and signed off on by the Southern Association.

The list of suggestions included with the Board's packet have been referred to the Academic Planning Committee for discussion and are to be considered in the overall planning process for the University.

(2) AGB Meeting -

Dr. Ackell announced that the annual meeting of the Association of Governing Boards will be held in Miami Beach, April 21 - 23. This

will be the only meeting of this organization during 1985. A number of interesting and timely roundtable topics are scheduled to be discussed. Dr. Ackell stated he hoped some Board members would be able to attend.

(3) Fulbright Awards -

Dr. Ackell reported that the University has recently learned that it has two recipients of Fulbright Awards. They are Gerald A. Soff, a resident in Internal Medicine, and C. William Griffin, Associate Professor of English. Dr. Soff is currently conducting postdoctoral research in hematology/medicine in Israel. Due to a prior commitment with the National Endowment for the Humanities Grant, Dr. Griffin was unable to accept the Fulbright Award.

(4) Department of Administration of Justice and Public Safety -

Dr. Ackell stated that VCU's graduate program in Administration of Justice and Public Safety has been ranked by the Joint Commission on Criminology and Criminal Justice Education as among the leading programs in the nation. According to the survey, VCU's program is 21st in the country. This ranking was based on 1980 data and considering the progress made in recent years, it is believed that VCU's rating would be much higher today.

(5) Human Genetics -

Dr. Ackell announced that Colleen Jackson-Cook, a graduate student in the Department of Human Genetics, presented a paper recently at the American Society of Genetics' meeting in Toronto. In this paper, she described an important new risk factor for Downs Syndrome.

Specifically, what Colleen has found is that in 30% of 50 Downs Syndrome families that she studied to date, at least one of the parents carries a duplication of the nucleolar organizer region on one of the variant chromosomes. In every one of these families in which the parental origin of the chromosomal nondisjunction could be determined, it occurred in the parent who carried the abnormality. Since the incidence of individuals in the general population who carry this variant is only 1% to 2%, these data imply that possession of the variant is associated with 10 to 20 fold increase in the risk of Downs Syndrome.

The importance of this is that if a population screening program for the variant could be developed, it would provide a method of detecting approximately 30% of all fetuses with Downs Syndrome while requiring amniocentesis in only 1% to 2% of all pregnancies.

(6) CSX Gift -

Dr. Ackell stated that additional academic opportunities will be available to outstanding students as a result of a \$25,000 gift from CSX Corporation to VCU's Presidential Scholarship Award and Honors Program.

CSX spokesman, Raymond Szabo, said the gift "was made totally in support of the two programs with no restrictions as to use." The money donated to the Presidential Scholarship fund will permit the University to attract more students of high academic achievement by providing awards of financial support.

Dr. Thomas O. Hall, coordinator of VCU's Honors Program, said the gift will increase the scholarship fund for honors students as well as allow for expansion of a lecture and cultural activities series.

Both the Presidential Scholarship Award and Honors Program seek to promote scholastic excellence by meeting the financial and academic needs of superior students.

(7) President's Inauguration -

Dr. Ackell reported that VCU's Jazz Orchestra I had been invited by the Smithsonian Institute to perform on January 20, 1985, as part of their commemoration for the Inauguration of the President. The Smithsonian will provide all financial support for the ensemble.

Twelve additional VCU music students will be part of a 450 piece band which will march in the Inaugural Parade on Monday, January 21, 1985. This marching band is comprised of students selected from colleges and universities throughout the country. The Inaugural Committee is handling all financial considerations.

(8) Dean, School of Medicine Status Report - Search Committee -

Dr. Ackell reported that a number of candidates have visited the campus during the past month. Two to three candidates will be returning to campus for second visits. Dr. Ackell stated that if any members of the Board are interested in meeting these candidates, please contact Meg Price.

Mr. Bruegman presented the Report of Contracts. On motion made and seconded, the Report of Contracts was ratified with Mrs. Whittemore and Mr. Morris abstaining.

Mr. Smith reported on behalf of the Executive Committee which met on Thursday, December 20, 1984. He stated that the Committee reviewed the University's and Hospital's compliance with the Prompt Pay legislation as well as the current status of patient accounting. The Committee also reviewed the First-Quarter Budget Report and the Final Report on Enrollment for Fall, 1984. On motion made and seconded, the Report

of the Executive Committee was accepted and the Minutes of a Meeting held on December 20, 1984, were approved.

Mrs. Whittemore reported for the Academic Policy Committee which met on January 16, 1985. The Committee reviewed the proposed Ph.D. degree in Nursing and stated that in 1980 a program proposal was submitted to SCHEV which the University withdrew on unfavorable reception. Numerous changes within the School, as well as externally, indicated that it was appropriate to develop a new proposal that would provide a program of study to meet the changing needs of the profession for doctorally prepared nurses. SCHEV requested that VCU submit a program proposal by the spring of 1985. Dr. Connell stated that this degree has two major areas of concentration: one in nursing administration and one in clinical science, offered in conjunction with the Department of Microbiology and Immunology in the School of Basic Sciences. A discussion was held by the Committee concerning whether the degree should be a Ph.D. or a DNS. It was stated that a DNS is more clinically oriented and that the Ph.D. was the more appropriate designation for this program. On motion made and seconded, the proposed Ph.D. degree in Nursing was approved.

Mrs. Whittemore also reported that the proposed B.A. in German submitted to SCHEV last year had been withdrawn. In its stead, the Council has approved a generic B.A. and B.S. in Foreign Languages which will offer tracks in German, French, Spanish and Comparative Literature.

Mrs. Whittemore presented two proposed changes to the Promotion and Tenure Document. These changes were proposed at the recommendation of the Board and have been approved by the appropriate University committees. The changes included:

- (1) that a sentence be added on page 11, 3. following the sentence that reads: After having reviewed the dossier the faculty member will be allowed five working days to add written comments to the dossier before the dean forwards it to the vice-president. No additional materials will be allowed to be added to the faculty member's dossier after the faculty member has added his written comments and it has been forwarded by the dean to the vice-president.
- (2) that on line 4 of page 14, 5., C., the word "may" be changed to "shall" to read: "the Panel shall direct the formation...."

On motion made and seconded, the two changes to the Promotion and Tenure Document were approved.

Mrs. Whittemore distributed to members of the Board the proposed "White Paper" which serves as an informational backgrounder for members of the administration and members of the Board. It was suggested that several items be added to this paper including a justification based on the large part-time student body, the large public service section of the institution, and comments from the recent report of the Southern Association's visiting team. It was also suggested that VCU have an editor from the public relations office review the document from that perspective. Dr. Sparks noted that this document was not prepared to be distributed, but as an information piece for members of the Board when addressing these issues at the legislature. A question was raised concerning VCU's uniqueness when comparing actual head count versus

FTE. It was noted that VCU's mission calls for the educating of large numbers of part-time students compared to Tech and UVA who have large residential campuses. It was suggested that comparative figures be used in the "White Paper."

Mrs. Whittemore reported that the Committee received reports on the University's Financial Aid Office and Advising Center. She noted that the University's financial aid program next year will exceed \$30 million. On motion made and seconded, the Report of the Academic Policy Committee was accepted.

Mr. Ludeman reported for the Advancement Committee. He stated that the December meeting of the Advancement Committee was postponed since Mr. Brown, the new Vice President for Advancement, had just arrived at the University. However, the next meeting is scheduled for February 19, 1985.

Mr. Morris reported for the Audit Committee. He indicated that due to conflicting schedules the Audit Committee did not meet.

Dr. Gayle reported for the Hospital Committee which met on December 13, 1984. He noted that this was the Committee's first meeting without Dr. Harold I. Nemuth. The Committee was advised that the MRI Certificate of Need was approved and that the renovation of the space to house this equipment is underway. On the financial side, Mr. Lash reported that the expense figures are running below budgeted projections. The hospital has made significant progress in the cash collection area. The Committee also reviewed the hospital's situation with regard to Prompt Pay and it was noted that third-party payers are often 90 to 120

days paying the hospital which creates a cash flow problem. Dr. Gayle also reported that Dr. Connell has given a report on what he saw as the strengths and weaknesses of the MCV Campus. Dr. Gayle stated that the Committee was very interested in having a more aggressive public relations effort for the MCV Campus and the hospital. During executive session, hospital privileges and medical audits were reviewed and approved. On motion made and seconded, the Report of the Hospital Committee was accepted and the amended Minutes of a Meeting held on October 11, 1984, and the Minutes of a Meeting held on December 13, 1984, were approved as submitted.

Dr. Ackell stated that Mr. Richard Schrock, Director of Finance for MCVH, has announced his resignation effective in February, 1985. Dr. Ackell noted that during the past year much time has been spent discussing finances and financial related matters at the hospital. Dr. Ackell stated that he had accepted a recommendation from Dr. Connell to retain an outside financial consultant to review the entire hospital financial operations and make recommendations to the administration.

With regard to the State's lack of funding for indigent patient care, Mr. Smith suggested that the administration review the historical records relating to the selling of bonds to finance the construction of the new hospital.

Mr. Farinholt reported for the Property Committee. He stated that the meeting of the Committee on November 9, 1984, was previously reported to the Board. On motion made and seconded, the Minutes of a Meeting held on November 9, 1984, were approved. Mr. Farinholt stated

that the Committee had met on December 18, 1984, and reviewed the plans for the General Purpose Academic Building. Mr. Saksen introduced Mr. Robert Griffin of Odell and Associates' Richmond office, who was present to respond to questions. Mr. Saksen conducted a detailed presentation to the Board concerning this building including floor plans, exterior treatments, etc. It was noted that the bid for this building could exceed the budget by \$400,000. The figures cited in the minutes of the Property Committee were inaccurate; the level of funding is \$13 million, not \$13.8 million, and the \$14.2 million represents the original budget, not the estimated cost. On motion made and seconded, the plans for the General Purpose Academic Building were approved at a cost of \$13 million with the understanding that the administration would report to the Property Committee if this figure would be exceeded. On motion made and seconded, the Report of the Property Committee was accepted and the Minutes of a Meeting held on December 18, 1984, were approved as amended.

Mr. Reynolds reported that the Student Affairs Committee had met on January 10, 1985, with the residents of Oregon Hill's Save Our Homes Organization to discuss the noise level during dances at the Cary Street Gym. A proposal and counter proposal were discussed and a second meeting with the residents and members of the administration was planned. On motion made and seconded, the Report of the Student Affairs Committee was accepted.

Mr. Smith stated that this was the Board's first meeting since the death of Dr. Harold Nemuth. He suggested that a motion be made to have

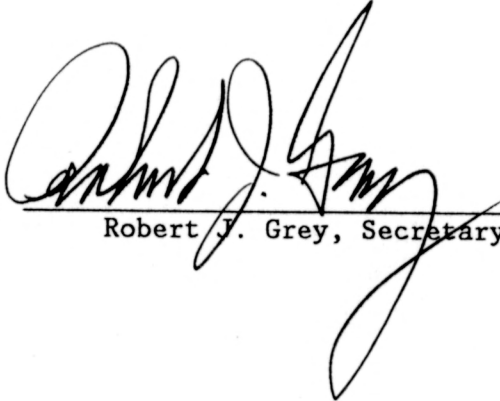
Mrs. Whittemore and Dr. Gayle prepare a suitable resolution in honor of Dr. Nemuth which could be approved by the Board and then framed and given to the family. On motion made and seconded, the Board approved having a resolution prepared in Dr. Nemuth's honor.

Mr. Smith reported that he has asked Dr. Gayle to serve as Vice Rector to complete the remainder of Dr. Nemuth's term.

On motion made and seconded, the Board convened into executive session to discuss certain personnel matters involving the performance of identifiable employees or faculty of VCU, and to discuss the evaluation of performance of departments or schools of VCU where such matters regarding such individuals might be affected by such evaluation, and to discuss pending litigation with its attorney, and to discuss matters relating to gifts, bequests, and fund-raising activities and matters relating to honorary degrees and special awards as authorized by Section 2.1-344 a(1), a(6), a(7) and a(8) of the Virginia Freedom of Information Act.

Following executive session, on motion made and seconded, the Board approved and/or accepted the Report of the Legal Advisor with Mrs. Whittemore abstaining; the Faculty Appointments and Changes in Status, including the appointment of Dr. Lindsay M. Hunt, Jr. as Dean of the School of Dentistry, effective June 1, 1985; Full Departmental and Consultative Privileges; the Report of Gifts with Mr. Grey abstaining; the Report of the President; and the Executive Session Committee Reports.

The meeting was adjourned at 12:30 p.m.



Robert J. Grey, Secretary

Approved:



W. Roy Smith, Rector