

MINUTES OF A REGULAR MEETING OF THE BOARD OF VISITORS OF
VIRGINIA COMMONWEALTH UNIVERSITY
MAY 18, 1990

A meeting of the Board of Visitors of Virginia Commonwealth University was held on Thursday, May 18, 1990, at 9:30 a.m. in the University Meeting Center.

Present were Drs. Moore (Rector) and Johnson; Messrs. Farinholt, Ferguson, Gregory, Lipman, Meador, Morris, Siegel, Townes, Whitworth and Wurtzel; and Mesdames Abady and Epps. Absent were Dr. Holland and Mr. Latham. Also present were Drs. Ackell, Andrako, Dewey, Duvall and Ruch; Messrs. Bruegman, Gehring, Kudless and Ross; and Mrs. Price.

Dr. Moore called the meeting to order and on motion made and seconded, the Minutes of a Special Meeting, held March 14, 1990, and Regular Meeting, held March 15, 1990, were approved.

The Report of the President followed. Dr. Ackell reported on the following items:

More than 3,000 graduates will receive undergraduate, graduate and doctoral degrees at Commencement, set for 10 a.m. tomorrow at the Richmond Coliseum. Dr. Clifton Wharton, Jr., the Chairman and Chief Executive of Teachers Insurance and Annuity Association of America and the College Retirement Equities Fund, will serve as Commencement Speaker and will also receive an honorary Doctor of Humane Letters degree. Before his appointment to this position, Dr. Wharton was Chancellor for the State University of New York System and previously served as President of Michigan State University. Presentations of the Wayne Medal and University Medallion will also be made to select friends of VCU.

Tomorrow, Joan Donovan will be the first student to graduate from the School of Nursing's doctoral program. Begun in 1986, the program currently has 24 full and part-time students enrolled. The program provides an education that focuses on research in nursing, and has two tracks - nursing administration and clinical science. Four students are expected to graduate from the program next year. Currently, less than one percent of the nurses in the U.S. have a doctoral degree. University Enrollment Services is closing out its most challenging year since 1985. As of May 1, freshman applications totaled 5,045 compared to 5,587 at this time last year. This 9.7 percent decrease is typical of a phenomenon experienced by most Virginia colleges and universities due to a decrease in the number of high school graduates.

Using the same admission standards as those of last year, 3,415 freshman have been offered admission (compared to 3,439 at this same time last year). Since Enrollment Services extended the response date to May 15, it is premature to provide a firm prediction of the size of the incoming class. Also, transfer applications to programs on the Academic Campus as of May 1 stood at 1,992 compared with 2,071 at this time last year, a 3.82 percent decrease.

Applications to the undergraduate programs on the MCV Campus are up 4.95 percent. This increase is reflected in the number of transfer applications to MCV programs (up 9.38 percent) while the number of applicants applying from the Academic Campus is down 1.97 percent.

Enrollment Services is also in the process of awarding merit based scholarships to incoming freshmen and transfer students. This program recognizes incoming undergraduate students who have demonstrated superior personal and academic achievement. Enrollment Services anticipates awarding 15 Presidential, 50 Provost, 100 Deans', 20 Black and 11 endowed scholarships. Awards range in value from \$250 to full tuition, fees, room and board.

This year promises to be one of the best for the Guaranteed Admission Program. Under this program, qualified incoming freshmen may be granted early admission to the health sciences programs on the MCV Campus. As of May 4, of the 27 applicants interviewed for guaranteed admission to the School of Medicine, 13 applicants plan to enroll at VCU in the fall, seven applicants have declined the offer and seven applicants are undecided. A new agreement, recently signed by VCU and George Mason University, allows automatic admission to the School of Medicine for Mason Scholars who maintain a GPA of at least 3.6. Each year, 19 Mason Scholars are chosen from throughout Virginia.

Advance registration for the fall 1990 semester marks the fourth semester that students have been able to advance register for classes using a touch tone telephone. At the close of each of these registration periods, students who used the system are surveyed. The latest results show that 97 percent agreed that using the telephone to register for spring semester classes was a favorable experience. Ninety-seven percent agreed that they would like to use the telephone to register for their fall 1990 classes; 30.5 percent reported that they attended the in-person add/drop session in the basement of the Mosque in January and 57 percent reported that the opportunity to use the telephone during advance registration influenced their decision to advance register. These results are consistent with the results of previous surveys.

During the fall 1990 advance registration period, telephone registration was the only option available the first three weeks of the formal advance registration period. By eliminating approximately three weeks of in-person registration, Enrollment Services was able to eliminate three weeks worth of payroll costs for temporary workers, telecommunications charges and supervision costs for the in-person registration site with no degradation of service.

This year, VCU Dance students swept the 1990 Mid-Atlantic Dance Open, sponsored by Swift Creek Academy for the Performing Arts. Two awards were given; one for "Best Choreography" and one for "Best Performance." Both awards were given to VCU students. Adrienne Clancy received the "Best Choreography" award for "Measuring," and Christie Abeling, Jeffrey Gunshol and Adrienne Clancy received the "Best Performance" award for their performance in "Measuring."

The annual Leadership and Service Awards Ceremony was held April 22 in the Performing Arts Center. Willie E. Lanier, a vice president at Wheat, First Securities, Inc., was the guest speaker at this event honoring outstanding VCU students. Ninety-five recipients were chosen from 310 nominations. Awards presented included the Michael Brown Memorial Award, the Board of Visitors' Award, the Alumni Award, University Leadership Award, University Service Awards and Distinguished Service Awards.

Lt. Governor Donald S. Beyer was the guest speaker at the Community Service Symposium on April 17 in the Commons Theater. The symposium was designed to encourage student involvement in community service via volunteerism, student employment and internships. Dr. Richard I. Wilson, Vice Provost for Student Affairs, moderated a panel of students and community service agency representatives. The Division of Student Affairs' offices of Student Volunteerism and Career Planning and Placement co-sponsored this event.

On motion made and seconded, the following Resolution regarding the Virginia College Building Authority was approved:

WHEREAS, the Virginia College Building Authority (the Authority) has instituted a program of purchasing scientific and technical equipment (the Equipment) for lease to public institutions of higher education in the Commonwealth of Virginia for use in teaching and research; and,

WHEREAS, the Board of Visitors (the Board) of Virginia Commonwealth University (the University) deems it to be in the best interest of the Institution to lease Equipment from the Authority; and,

WHEREAS, the Board hereby deems it advisable to delegate to the President of the University (or in his absence the University Controller) the authority to enter into equipment leases with the Authority on behalf of the University in an aggregate amount not to exceed \$15,000,000.00:

NOW, THEREFORE, BE IT RESOLVED by the Board of Visitors of Virginia Commonwealth University:

1. The President of the University (or in his absence the University Controller) is hereby authorized and directed to take such further action as may be necessary or desirable to effect such leases of Equipment, including executing and delivering such Lease Agreements and supplements thereto as may be necessary or desirable from time to time in an aggregate amount not to exceed \$15,000,000.00;

2. The obligations of the University to pay rent for Equipment under such Lease Agreements shall be payable in such installments with interest at such rate or rates over such term or terms as the President shall determine to be in the best interest of the University.

3. The prior acts of the President with respect to the execution of existing equipment leases under the higher education equipment acquisition program and within the aggregate amount stated herein are hereby ratified and confirmed to the extent such ratification and confirmation is necessary or desirable.

On motion made and seconded, the Minutes of a Meeting of the Special Committee on the Nomination of a President held March 9, 1990, were approved.

On motion made and seconded, the Minutes of a Meeting of the Executive Committee held April 20, 1990, were approved.

Mrs. Epps reported for the Academic Policy Committee. On motion made and seconded, the Minutes of a Meeting held March 14, 1990, were approved. Mrs. Epps stated that the Committee recommends awarding the food services contract to ARA Campus Dining Services for a period of one year with four one-year renewal options. On motion made and seconded, the contract with ARA Campus Dining services was approved.

The Committee agreed to table the Retirement Incentive Program for Faculty until President-elect Trani's arrival.

The Committee reviewed and recommends to the Board a new policy entitled, "The Policies and Procedures for Misconduct in Research and Scholarly Activities." On motion made and seconded, "The Policies and Procedures for Misconduct in Research and Scholarly Activities" were approved as amended.

The Committee reviewed and recommends approval of some proposed changes to the Faculty Grievance and Appeal Procedures. On motion made and seconded, the proposed changes to the Faculty Grievance and Appeal Procedures were approved.

The Drug Design and Development Center was withdrawn from the Committee's agenda until a future date to allow the administration to address some internal questions that were raised.

The Committee reviewed the Long-Range Enrollment Projections. This is a 10-year projection that is updated every two years. Mrs. Epps noted that she expressed her concern to members of the Committee about the statement citing the "continued decline of evening students on campus." It was noted that some statistical information will be provided to the Committee concerning the supply vs. demand issue and the best method of delivering education to the community. On motion made and seconded, the Long-Range Enrollment Projections were approved with Mrs. Epps abstaining.

Mrs. Epps stated that she had attended several meetings of student groups with the President and/or Provost and there are concerns about future problems with ethnic conflicts.

The Committee was requested to review the Drug Education Program and whether or not it has been extended to all students. Dr. Ruch stated that a report would be provided at the next meeting.

Mr. Lipman inquired if the Academic Policy Committee could restudy the issue of whether or not a Student Affairs Committee of the Board is needed.

Dr. Johnson reported for the Advancement Committee. On motion made and seconded, the Minutes of a Meeting held March 14, 1990, were approved. Dr. Johnson reported on the Alumni Externship Program. This program is designed to match junior-level students with alumni whose careers match the students' area of interest. Plans for next year call for expanding the network to 100 externships, extending the period of

the externship to two weeks, recruiting alumni in high profile professions and inducing areas outside Richmond to sponsor externships.

The University Relations Report was presented. VCU license plates will be available through the Division of Motor Vehicles at the end of May. VCU Publications has already developed a series of advertisements for appropriate periodicals that will include directions on how to order these special plates.

Dr. Johnson stated that the selection of Dr. Eugene P. Trani as the fourth president of Virginia Commonwealth University garnered widespread state coverage with stories in 13 papers, including the Washington Post. The remainder of the Committee's report was made during executive session.

Mr. Ferguson reported for the Audit Committee. On motion made and seconded, the Minutes of a Meeting held March 15, 1990, were approved. The remainder of the Committee's report was made during executive session.

Mr. Whitworth reported for the Finance and Investment Committee. On motion made and seconded, the Minutes of a Meeting held March 14, 1990, were approved. At the last Board meeting, it was reported that Deloitte & Touche had been retained to conduct a study of the University's banking services. This study involves approximately \$4 million located in six banks and 26 accounts. The study has been completed and some problems identified:

- . lack of automation
- . lack of information
- . lack of timeliness in transactions
- . lack of account analysis

It was recommended that a Request for Proposals be developed seeking bids to establish a banking network using one bank. The Committee

recommends that the RFP be issued and that the resulting five-year contract contain language that would allow the University to use the services of an additional bank or banks. The Committee further recommends that an on-going fiduciary relationship with the minority-owned bank be maintained. Mr. Gregory stated that he does not feel that the present arrangement with the minority-owned bank is mutually beneficial. He further requested that a copy of the RFP be sent to all members of the Board. On motion made and seconded, authorization was granted to move forward with the Request for Proposals for Banking Services with Messrs. Gregory, Townes and Whitworth abstaining.

The Committee reviewed the Quarterly Budget Report for the period ending March 31, 1990. Both revenues and expenses are 3.3% ahead of this time last year.

In 1986, VCU played a leading role in the divestiture issue and adopted policies which stated that investments would be made only with companies that were signatories to the Sullivan Principles. The University and its two Foundations are in compliance with these policies. Yesterday, the Governor issued Executive Order Number Eight which directs agencies and institutions of the Commonwealth to develop plans for divestment of holdings in companies that are not substantively free of interests in South Africa. Since the University holds no equities it is in compliance with this directive. The two Foundations have modest holdings that are not in compliance with this new directive and will be urged to divest as necessary. The administration has been requested to amend the University Policy on Investments to comply with Executive Order Number Eight.

Mr. Whitworth reported for the Hospital Committee. On motion made and seconded, the Minutes of a Meeting held March 14, 1990, were approved. Mr. Whitworth stated that the Executive Director of MCVH had reported the following:

- . The new temporary MRI Facility will be operational in July.
- . Sarah Detmer, Director of Nursing services, has stepped down and Barbara Farley will be serving as Interim Director.
- . The Hospital is now totally smoke free.
- . The University of Virginia and VCU are continuing to work together with the State on purchasing and personnel issues.

With regard to the financials, it was noted that total operating revenues exceeded budget by \$7.7 million or 3.8%. This results primarily from a favorable retroactive adjustment by the Medicaid Program.

The Committee approved and recommends to the Board the competitive solicitation of non-ionic and low osmolality contrast media in anticipation of a contract award of approximately \$2.0 million for fiscal year 1990-91. On motion made and seconded, the Request for Proposals for solicitation of non-ionic and low osmolality contrast media was approved.

A request to establish a blanket order for angioplasty catheters, guidewires and accessories from USCI Division of C. R. Bard, Inc. was recommended by the Committee. USCI has been deemed to be the Adult Cardiac Catheterization Laboratory's primary source for these products due to product quality, experience, service, support for research and favorable pricing. On motion made and seconded, the blanket order to USCI in the amount of \$1,200,000 was approved.

The Committee reviewed a Request for Proposals to locate the MCVH dialysis program in an off-site facility. The resulting contract would

include the management and/or operation of this unit. The current program is not adequately supported in space or equipment. Estimates of cost could range from \$50,000 to over \$2,000,000. On motion made and seconded, authorization to proceed with the Request for Proposals was approved.

Mr. Meador reported for the Property Committee. On motion made and seconded, the Minutes of a Meeting held March 14, 1990, were approved. The Project Plans for renovations of the A.D. Williams/West building were reviewed and endorsed by the Committee. Renovations will range from light to medium with prices ranging from \$4 to \$43 per square foot. On motion made and seconded, the renovations for A.D. Williams/West were approved.

The Committee reviewed and endorsed the project plans for Phase I of the Medical Sciences Building. This project constitutes the first of two phases of planned new construction and will provide 123,000 square feet of instructional and research "wet" laboratory space for the Schools of Medicine and Basic Health Sciences. The total construction cost will be \$19,185,130 or \$155.98/GSF. On motion made and seconded, the project plans for Phase I of the Medical Sciences Building were approved. Questions were raised regarding the exterior entryway to the building and how this would be compatible with Phase II and a Broad Street presence. The administration will reexamine this issue with the architects.

For information purposes, the Committee was notified of the contract award to Select Construction for the construction of the Sophia and Nathan Gumenick Suites, Phase II.

The appointment of the Board's Nominating Committee followed. Dr. Moore requested Mr. Lipman to serve as Chairperson with Messrs. Morris and Farinholt as members. Dr. Moore stated that the purpose of this Committee was to nominate an individual for the position of Rector.

On motion made and seconded, the Board convened into executive session to discuss certain personnel matters involving the performance of identifiable employees or faculty of VCU, and to discuss the evaluation of performance of departments or schools of VCU where such matters regarding such individuals might be affected by such evaluation including Faculty Appointments and Changes in Status, Full and Consultative Hospital Privileges, Audit Reports, Financial Arrangements for Clinical Teachers, Promotion and Tenure Recommendations, Executive Salaries, Continuing Faculty Salaries, Proposed School of Dentistry Private Practice Scale, Proposed School of Medicine Faculty Scale, Proposed Compensation Plan, and to discuss legal matters, active and recently resolved litigation, and probable litigation with its attorney, and to discuss the condition, acquisition or use of real property including property in the vicinity of the MCV Campus, and to discuss matters relating to gifts bequests, and fund-raising activities including a Report of New Major Commitments and for the Period of February 1, 1990, to March 31, 1990, approval of Naming Proposals, and a Campaign Report as authorized by section 2.1-344 a(1), a(3), a(6), a(7) and a(8) of the Virginia Freedom of Information Act.

Following executive session, the following Resolution was approved by roll call vote:

Virginia Commonwealth University hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the executive meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion convening the executive session meeting were heard, discussed or considered by the Board of Visitors of Virginia Commonwealth University.

<u>Roll Call Vote</u>	<u>Ayes</u>	<u>Nays</u>
Dr. French H. Moore, Jr. (Rector)	X	
Mrs. Nina F. Abady	X	
Mrs. Rozanne G. Epps	X	
Mr. James B. Farinholt, Jr.	Absent from vote	
Mr. Jack H. Ferguson	X	
Mr. Roger L. Gregory	X	
Dr. William E. Holland	Absent	
Dr. Harry I. Johnson, Jr.	X	
Mr. Weldon H. Latham	Absent	
Mr. Eric M. Lipman	X	
Mr. Richard L. Meador	X	
Mr. Philip M. Morris	X	
Mr. Stuart C. Siegel	X	
Mr. Clarence L. Townes	X	
Mr. F. Dixon Whitworth, Jr.	X	
Mr. Alan L. Wurtzel	X	

Vote:

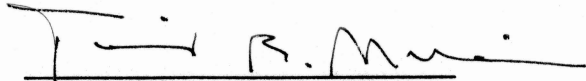
Ayes: 13
Nays: 0

ABSENT DURING MEETING: 2
ABSENT DURING VOTING: 3

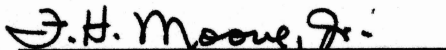
On motion made and seconded, the Board accepted the Report of the General Counsel; accepted the Report of the President; approved the Financial Arrangements for Clinical Teachers in the School of Medicine; approved Faculty Appointments and Changes in Status; approved Full and Consultative Hospital Privileges; approved empowering the Chairman of the Hospital Committee to make interim approval of Hospital privileges pending approval of the full Board of Visitors at the July meeting of the Board of Visitors; approved Promotion and Tenure Recommendations, and approved a Resolution awarding promotion to the rank of full professor, posthumously, to Dr. Edmund Samuel Kline; approved Executive Sala-

ries; approved continuing Faculty Salaries; approved School of Dentistry Private Practice Scale; approved the School of Medicine Faculty Scale; approved the proposed University Compensation Plan; approved the Report of New Major Commitments for the period February 1, 1990, to March 1, 1990; approved Naming Proposals; and approved Executive Session Committee Reports.

The meeting was adjourned at 1:10 p.m.


Philip B. Morris, Secretary

Approved:


French H. Moore, Jr., Rector