

MINUTES OF A REGULAR MEETING OF THE BOARD OF VISITORS
OF VIRGINIA COMMONWEALTH UNIVERSITY
November 1, 1991

A regular meeting of the Board of Visitors of Virginia Commonwealth University was held on Friday, November 1, 1991, at 9 a.m. in the University Meeting Center.

Present were Drs. Moore (Rector), Berenguer, Holland, Johnson and Peay; Messrs. Dombalis, Gregory, Meador, Siegel, Townes, Whitworth and Wurtzel; and Mesdames Abady and Epps. Messrs. Arenstein and Ferguson were absent. Also present were Drs. Trani, Dewey, Harris, Jones, Ruch, Schexnider and Wilson; Messrs. Bruegman, Poe and Ross; and Mesdames Price and Yeaman.

Dr. Moore called the meeting to order.

The Report of the President followed. Dr. Trani introduced the following people:

Dr. Louis S. Harris, Chairman of the Department of Pharmacology and Toxicology, is one of the recipients of the Governor's Award for Anti-Drug Efforts. The award was established by Governor Wilder to recognize individuals or organizations "throughout the Commonwealth whose hard work and dedication are helping to promote a drug-free life for all Virginians".

Dr. Randall Rowland, Assistant Professor of Periodontics, has received a grant of \$517,859 from the National Institutes of Health to research "HIV Infection: Host Factors in Acute Periodontal Disease". The purpose of this grant will be to investigate the nature of necrotizing ulcerative gingivitis and attempt to obtain further understanding of the disease processes involved in periodontal disease as well as further understanding of the opportunistic nature of bacterial infection during HIV infection.

Ms. Judith B. Collins, Director of the Office of Health Policy at MCVH, has been named by the YWCA as one of 10 Outstanding Women of Greater Richmond for 1991. Ms. Collins examines issues such as AIDS, ethics, and medical care for the indigent and for women

and children. She has received a Robert Wood Johnson Health Policy Fellowship in Washington and has been a liaison between MCVH and the State government. Ms. Collins is also a nurse clinician, an obstetrics and gynecology nurse practitioner and an associate professor in the School of Nursing, Department of Maternal and Child Nursing.

Dr. Everette L. May, Professor in the Department of Pharmacology and Toxicology, has been named by the American Chemical Society as the recipient of the Alfred Burger Award in Medicinal Chemistry. This award is one of the national society's major recognitions of significant contributions in the area of chemistry.

Dr. Robert Hobbs, a specialist in American Art created before 1950, has been selected to fill the Rhoda Thalheimer Endowed Chair in Art History. Dr. Hobbs is a curator, scholar and author, and will teach graduate and undergraduate classes in the Department of Art History and will help develop a doctoral program for the Department. He joined the Art History faculty this fall and is the first person to fill the Chair. Dr. Hobbs has written or edited a dozen books including "Edward Hopper" published by Harry N. Abrams, Inc., in conjunction with the Smithsonian Institution. He also has curated 27 exhibitions. Dr. Hobbs is co-curator of an exhibit on abstract expressionist Richard Pousette-Dart. The Richard Pousette-Dart Retrospective Exhibition opens at the Philips Collection in Washington, D. C. in January.

Mr. Dan M. Dean, Jr., Director of Campus Police, accepted the Annual Governor's Crime Prevention Award Certificate. The Governor's Program is to recognize counties, cities, colleges and universities, as well as public housing and media, where crime prevention programs have been recognized as exemplary. VCU was one of only four colleges and universities in the Commonwealth to be recognized. The others were UVA, Virginia Tech, and Mary Washington.

Officers Jamie Atkins, Linda Matthews and Jon Achren were presented the Police Department Meritorious Service Award for their participation in the August 9, 1991, apprehension of suspects.

Mr. Whitworth discussed the Meeting concerning the Council of Visitors held October 8, 1991. An upcoming bond referendum was discussed. On motion made and seconded, the Board endorsed, in principle, the concept of the referendum.

On motion made and seconded, the Resolution for Contract Signing Authority for the Treasurer was approved. The Resolution is as follows:

WHEREAS, it is the desire of the Board of Visitors of Virginia Commonwealth University that the person who holds the office of Treasurer of Virginia Commonwealth University be vested with the authority to sign and execute checks, drafts, and other similar orders for the payment of monies from any and all accounts, funds and other similar sources owned, controlled, maintained by or entrusted to the University, and to transfer, convert, endorse, sell, assign, set over and deliver any and all shares of stocks, bonds, debentures, notes, subscription warrants, stock, purchase warrants, evidences of indebtedness, or other securities now or hereafter standing in the name of or owned by Virginia Commonwealth University and to make, execute and deliver any and all written instruments of assignment and transfer necessary or proper to effectuate the authority hereby conferred; and

WHEREAS, Mr. Alwyn D. Mottesheard currently serves at the incumbent Treasurer of Virginia Commonwealth University,

NOW THEREFORE, BE IT RESOLVED by the Board of Visitors of Virginia Commonwealth University that the Treasurer of the University, and the current incumbent, Alwyn D. Mottesheard, be and is hereby authorized, in furtherance of the proper business and financial affairs of the University, to sign and execute, checks, drafts, and other such documents and orders as may be necessary to facilitate the payment of monies from any and all accounts, funds or other similar sources owned, controlled, maintained by or entrusted to Virginia Commonwealth University, and to transfer, endorse, sell, assign, set over and deliver any and all shares of stocks, bonds, debentures, notes, subscription warrants, stock purchase warrants, evidences of indebtedness or other securities now or hereafter standing in the name of or owned by Virginia Commonwealth University and to make, execute and deliver any and all written instruments of assignment and transfer necessary or proper to effectuate the authority hereby conferred.

NOW THEREFORE, BE IT FURTHER RESOLVED that this resolution is in full force and effect and that all persons shall be entitled, without further inquiry or investigation and regardless of the date of such certificate, to assume and to act in reliance upon the assumption that the authority of this resolution is still in full force and effect.

On motion made and seconded, the following items were approved:

- . Minutes of a Regular Meeting of the Board of Visitors held September 20, 1991
- . Minutes of a Meeting of the Audit Committee held September 20, 1991
- . Minutes of a Meeting of the Finance and Investment Committee held September 19, 1991
- . Minutes of a Meeting of the Hospital Committee held September 19, 1991
- . Capital Equipment Release
First Quarter 1991-92

- . Minutes of a Meeting of the Property Committee held September 19, 1991
Lease Amendment for Parking Space
- . Minutes of a Meeting of the Student Affairs Committee held September 19, 1991
- . Minutes of a Meeting of the Academic Policy Committee held September 19, 1991
Request for Name Change:
School of Medicine
Department of Radiology,
Division of Radiation Physics
and Radiation Biology to
Division of Radiation Physics and Biology
- . Minutes of a Meeting of the Advancement Committee held September 20, 1991

The following items were submitted for information:

- Advancement Committee submitted Governmental Relations Report, Alumni Activities Report, African American Alumni Council and the University Relations Report
- Finance and Investment Committee submitted Consolidated Quarterly Budget Performance Report, Financial Statistics: Comparative Data
- Hospital Committee submitted Review of Financials July 1 - August 31, 1991, MCV Clinical Activities Report, Overview of MCVH General Marketing Activities
- Property Committee submitted the Notification of Contract Award concerning MCV Campus Parking Deck, Capital Project Status Report
- Student Affairs Committee submitted Enrollment Projections, Retention and Graduation Rates Among Undergraduates, Student Affairs - Annual Report, Knight Commission Video
- Academic Policy Committee submitted Review of General Education Requirements, MCV Clinical Activities Report, Report of Research Grants Received, Accreditation Reports
School of the Arts, Department of Interior Design and the School of Education

The Capital Outlay Priorities report was presented. On October 2, VCU's Administration was asked to meet with Secretary Dyke and Secretary Timmreck to discuss VCU's Capital Outlay Priorities. The purpose of the meeting was to review all Capital Outlay Plans for the next three biennia, to note any changes which may have occurred since the original plans were submitted last February, to discuss VCU's more significant capital projects, and to make any

changes in project priorities. The significant Capital Requests included: Medical Sciences Building, Classroom/Lab/Office Renovations, Fine Arts Center, A.D. Williams/West Hospital, Recreation Facilities and the Massey Cancer Center addition. The total General Fund request amounts to \$124 million for the Academic Division and \$8 million for the Hospital Division. VCU's requests are part of a \$1 billion Capital Outlay program being proposed by the State for institutions of higher education over the next three biennia. Changes in the project priorities are: Medical Sciences Building replaces Classroom/Lab/Office (Phase I) as number one priority; Classroom/Lab/Office renovations (Phase I) becomes number two priority; Fine Arts Center replaces acquisition and renovation of the Universal Ford Property as the number three priority; A.D. Williams/West Hospital infrastructure repairs and renovations for academic programs becomes number four priority in place of added funds for campus lighting; and Classroom/Lab/Office renovations (Phase II) becomes number five priority. The changes in project priorities are being made based on program priorities. Academic facility needs relating to VCU's instructional and research programs must be the highest priority. On motion made and seconded, the revised Capital Outlay Priorities Report was approved.

A review of General Education Requirements was presented. Throughout the University's history, the development of the curriculum has followed a highly decentralized pattern, responding to the unique needs of the several professional schools. While every baccalaureate degree program has a set of general education requirements, these are by no means common across the institution. Each

VCU undergraduate degree program has its own general education component. The University does not have a core curriculum, e.g., a set of common courses to which all undergraduates must enroll.

During 1986-90, and with support from SCHEV, the University conducted a project to examine and strengthen the general education offerings. Known as the Varieties of Undergraduate Experience project, the faculty reviewed and subsequently developed a common set of General Education goals for all degree programs. These include:

- o Students should be able to READ KNOWLEDGEABLY and to WRITE EFFECTIVELY.
- o Students should ACHIEVE COMPETENCY IN BASIC MATHEMATICS. They should ACHIEVE AN UNDERSTANDING OF BASIC CONCEPTS IN MATHEMATICS, STATISTICS AND COMPUTING which are required in understanding and solving modern technological problems.
- o Students should ACHIEVE LITERACY IN SCIENCE by studying the process, concepts, and significant details of modern experimental science. They should also DEVELOP AN APPRECIATION OF THE ROLE OF SCIENCE in the development and functioning of the modern world.
- o Students should ACQUIRE AN UNDERSTANDING OF THEIR SOCIAL ENVIRONMENT AND THE WAY IT CHANGES. To this end, students should DEVELOP AN UNDERSTANDING OF THE THEORETICAL PERSPECTIVES, KEY CONCEPTS, AND METHODS OF ANALYSIS of at least one social science.
- o Students should DEVELOP A FULLER APPRECIATION OF THE HUMAN CONDITION AND ITS HISTORICAL DIMENSIONS through the study of those disciplines traditionally associated with the humanities. Humanities courses should require CRITICAL READING, THINKING, AND WRITING.
- o Students should DEVELOP AN UNDERSTANDING OF THE DIVERSITY OF AESTHETICS AND ETHICAL VALUES in the world and the role they play in the public and private lives at both the professional and personal levels. Students should be able to EXAMINE CRITICALLY SUCH SYSTEMS AND BELIEFS, TO FORM RATIONAL ARGUMENTS AND JUDGMENTS relative to aesthetics and ethics.

- o Students should DEVELOP AN UNDERSTANDING OF CULTURAL DIVERSITY AS SHAPED BY GENDER, ETHNICITY, LANGUAGE, HISTORY AND TRADITION, through the acquisition of knowledge and skills which will enable the student to interact constructively with culturally diverse people.
- o Students should DEVELOP THE HABITS OF SELF-EXPLORATION, enabling them to become lifelong learners.

These outcomes for general education serve as the criteria for evaluating each degree program in this regard. As reported in VCU's most recent Student Outcomes Evaluation report, each department evaluates student performance against these criteria.

The Strategic Planning Strategy for VCU was presented. The Statement of Purpose is: All who are affiliated with Virginia Commonwealth University take pride in the fact that it has joined the ranks of the nation's leading public, urban, research universities. Recent events and trends (deep budget cuts and increased calls for accountability, for example) have served to remind VCU, however, that no university can be all things to all people, and that critical choices must be made by any university that aspires to excellence in the increasingly competitive world of higher education. The time is ripe, then, for the preparation of the University-wide strategic plan, one which will aid in VCU's encounter with the uncertainties of the next ten to fifteen years.

On motion made and seconded, the Board accepted the General Education Requirements and the Strategic Planning Process.

On motion made and seconded, the Board convened into executive session to discuss certain personnel matters involving the performance of identifiable employees or faculty of VCU, and to discuss the evaluation of performance of departments or schools of VCU where such

matters regarding such individuals might be affected by such evaluation including a discussion on the Relationship with Children's Hospital, the Report of the Joint Commission Visit, Health Professional Salaries, the Nurse Anesthesia Salary and Accreditation, Faculty Appointments and Changes in Status, Full and Consultative Hospital Privileges, the Quality Assurance Semi-Annual Report and Audit Reports of individually identified departments and/or schools, and to discuss the condition, acquisition or use of real property for public purpose or of plans for the future of a state institution of higher education which could affect the value of property owned or desirable for ownership by such institution including a report on the MCVAA Alumni House and the Research Park, and to discuss legal matters, active and recently resolved litigation and probable litigation with its attorney, and to discuss matters relating to gifts, bequests, and fund-raising activities including a Development Report, a Report on 1991-92 Total Private Support, the NEH Challenge Grant Status Report, a Gift of Art and the approval of Naming Proposals and to discuss matters relating to honorary degrees and special awards as authorized by Section 2.1-344 a(1), a(3), a(7), a(8) and a(10) of the Virginia Freedom of Information Act.

Following executive session, on motion made and seconded, the following Resolution was approved by roll call vote:

Virginia Commonwealth University hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the executive session meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion convening the executive session meeting were heard, discussed or considered by the Board of Visitors of Virginia Commonwealth University.

Roll Call Vote:

	<u>Ayes</u>	<u>Nays</u>
Dr. French H. Moore, Jr. Rector	X	
Mrs. Nina F. Abady	X	
Mr. Richard A. Arenstein	Absent	
Dr. Thomas J. Berenguer	X	
Rev. Constantine N. Dombalis	X	
Mrs. Rozanne G. Epps	X	
Mr. Jack H. Ferguson	Absent	
Mr. Roger L. Gregory	X	
Dr. William E. Holland	X	
Dr. Harry I. Johnson, Jr.	X	
Mr. Richard L. Meador	X	
Dr. Clifton L. Peay	X	
Mr. Stuart C. Siegel	X	
Mr. Clarence L. Townes, Jr.	X	
Mr. F. Dixon Whitworth, Jr.	X	
Mr. Alan L. Wurtzel	Left Before Voting	

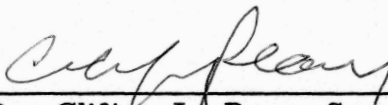
Vote:

Ayes: 13
Nays: 0

ABSENT DURING MEETING: 2
ABSENT DURING VOTING: 3

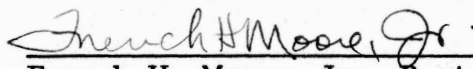
On motion made and seconded, the Board approved all consent Agenda Action items including: Faculty Appointments and Changes in Status, Full and Consultative Hospital Privileges, Naming Proposals, Hospital Quality Assurance Report, and a Gift of Art; accepted all consent agenda information items including: Report on MCV Alumni Association House, Development Report, Report on Total Private Support and the NEH Challenge Grant Status Report and the Executive Session reports of the Audit and Hospital Committees; approved the recommendation to pursue further the study of the Development of a Research Park in downtown Richmond, Approved recommendations of the Special Awards Committee, and accepted the Report of the General Counsel and the Report of the President.

The meeting was adjourned at 12:30 p.m.



Dr. Clifton L. Peay, Secretary

Approved:



French H. Moore, Jr., Rector