

A REGULAR MEETING OF THE
BOARD OF VISITORS OF
VIRGINIA COMMONWEALTH UNIVERSITY
August 10, 2000

A regular meeting of the Board of Visitors of Virginia Commonwealth University was held on Thursday, August 10, 2000, at 9 a.m. in the University Meeting Center located at 101 North Harrison Street.

Present were Drs. Perkinson (Vice Rector), Long, Smith and Wootton; and Messrs. Axelle, Gresham, Markel, Plymale, Pyon, Rigsby and Wootton. Messrs. Flippen, Smith and Townes; and Mesdames Benner and Miles were absent. Also present were Drs. Trani, Cummins, Huff, Kontos, Macrina, McDavis and Rhone; Messrs. Bunce, Gehring, Ross, Timmreck and Wyeth; and Mesdames Jones, Messmer and Price.

Dr. Perkinson called the meeting to order and welcomed members of the press. The report of the President followed:

Dr. Marsha R. Torr was introduced. Dr. Torr will be joining VCU on September 1, 2000, as the Vice President for Research and Professor in Physics. Dr. Patricia Cummins, Professor and Vice Provost for Academic Affairs, was also introduced. Dr. Cummins joined VCU on July 1, 2000.

To date, VCU has received 7,036 freshman applications, 321 more than this time in 1999. There has been a 44 percent increase in freshman applications since Fall 1995 when VCU had 4,881 freshmen applications. The current acceptance rate among freshman is 75 percent vs. 76 percent in 1999. The quality of students accepting has increased from 1999. Currently, the average SAT score of accepted students is 1057 and the average high school GPA is 3.14. In 1999, the averages were 1041 for SAT scores and 3.11 for high School GPA's.

VCU is pleased to have been one of five institutions selected to submit an Institutional Performance Agreement (or IPA) to the Secretary of Education. The IPA is one of the more publicized recommendations developed by the Governor's Blue Ribbon Commission under the leadership of

VCU's Rector and addresses the areas of affordability, quality, and governance.

By entering into an IPA, an institution acknowledges the importance of accountability to the taxpayers, students, and other customers by reporting performance in academic and administrative areas. VCU sees participation in the program as an opportunity to demonstrate the University's commitment to affordability, quality and governance and to communicate to the Governor and the Governor's administration as well as members of the General Assembly and the public at large the innovative and exciting activities that are happening on VCU's campuses.

Dr. McDavis will undertake the overall coordination role in the development of the IPA, and Mr. Timmreck will provide leadership on the six-year financial projections.

There are five major components of IPAs:

1. Assessment of the institution's mission and core functions – including current activities to support the mission as well as deficiencies and actions planned to address the deficiencies.
2. New initiatives to enhance institutional quality – VCU's vision for the next six years and the cost.
3. Efforts to improve institutional operations and governance – opportunities to improve internal assessment procedures and tools to enable the Board and institutional leaders to make informed decisions.
4. Institutional activities that support statewide priorities in existing law, the Virginia Plan for Higher Education, the recommendations of the Blue Ribbon Commission and other state policy documents.
5. The terms of the agreement, including the six-year financial plan and any other terms.

The IPA must be submitted to the Secretary of Education by October 6, 2000. In addition, the Board of Visitors must approve the IPAs. VCU is planning to have a special meeting of the Board on October 6 to review IPA's and will work closely with the Rector and the chairs of the Finance, Investment and Property and Health and Academic Policy Committees as VCU develops the agreement. The timeline is very tight and will take redirection of staff effort in order to complete, but VCU will be able to develop an agreement that will be consistent with the priorities and direction the

Board has provided and continue to provide to the University's senior management.

Dr. Wootton reported for the Academic and Health Affairs Policy Committee. The Enrollment Reports for the summer studies and fall were presented for information. A Report on Degrees Awarded was presented. Virginia Commonwealth University awarded 4,113 degrees and certificates during 1999-00, an increase of 160 degrees and certificates from 1998-99. Baccalaureate degrees were awarded to 2,220 students, 1,271 masters degrees and 112 doctorates were awarded in 1999-00.

The Medical College of Virginia Hospitals Finances, Statistical and Financial Summary for Fiscal Year 2000: Eleven Months ending May, 2000, were presented for information.

An update on the reorganization of the Office of the Vice President for Research, the Academic Component of VCU's proposed Institutional Performance Agreement and an update on the School of the Arts Program in Qatar were presented for information.

Dr. Perkinson reported for the Advancement and External Affairs Committee. The Vice President for External Relations presented the External Relations report for information. The Advancement Division reports and the marketing Report were presented for information. A presentation on VCU's marketing program with special emphasis on the branding project and VCU's new life sciences initiative will be conducted by Sam Messmer, Vice Provost for University Outreach; Tom Huff, Interim Vice Provost for Life Sciences; and Margaret Crossen with McGrath Crossen & Associates at a dinner meeting of the Board.

The meeting is scheduled for 5:30 p.m. on August 9, 2000, in the University Meeting Center.

Mr. Markel reported for the Finance, Investment and Property Committee. An update on on-going projects and activities in the Finance and Administration Division was presented for information by the Senior Vice President.

The Architect Selection for the University Student Commons, Phase III was presented. The project will construct the third phase of the University Student Commons on two levels, adding approximately 40,000 gross square to the existing facility. The addition is envisioned to wrap around and connect the detached theater building with the main structure. Multi-purpose ballroom/meeting rooms, an expanded food court with seating, and enlarged commuter student spaces and offices are planned. An additional 16,000 gross square feet of renovations within the existing facility are also anticipated. The construction budget is \$6,750,000 with a total budget of \$9,000,000. The firm of Clark Nexsen, P.C. is recommended as the architect selection for the University Student Commons – Phase III. The Finance, Investment, and Property Committee recommended to the full Board the firm of Clark Nexsen, P.C. as the architect selection for the University Student Commons – Phase III.

The Request for Proposals for the MCV Campus Housekeeping Services was presented. The MCV Campus housekeeping contractor, SSC Services Solutions (SSC), was awarded a five-year contract in 1997. The contract calls for an initial two-year period, with annual renewal options for three additional years. SSC has declined to renew the contract for the July 1, 2000, to June 30, 2001,

year. Procurement and Purchasing has negotiated an emergency contract with SSC to provide housekeeping services until a new contractor is selected. The Finance, Investment and Property Committee recommended to the full Board the approval of the Request for Proposals for MCV Campus Housekeeping Services.

The Project Plans for the Oliver Hall Fire Suppression System was presented. The purpose of the project is to provide a sprinkler system, a fire alarm system and new emergency exit lighting for Oliver Hall (171,000 gross square feet) on the Academic Campus. The installation of the systems is one of the most economical ways to protect people and property in a heavily used facility such as Oliver Hall. The construction budget is \$989,000 with a total budget of \$1,175,000. The Finance, Investment and Property Committee recommended to the full Board the approval of the Project Plans for the Oliver Hall Fire Suppression System.

The Statement of Investment Objectives, Policies and Guidelines for the Operating Pool was presented. The Finance, Investment and Property Committee recommended to the full Board the approval of the Statement of Investment Objectives, Policies and Guidelines for the Operating Pool.

The lease for 310 North Shafer Street and the lease for 2911 North Boulevard were presented. The lease at 310 North Shafer Street is for approximately 1,847 square feet of office space for Virginia Commonwealth University to house the Bachelor of General Studies (BGS) Program and Women's Studies Program. The purpose of the lease at 2911 North Boulevard is for approximately 11,940 square feet for press box, skybox, hospitality box, first aid room and administra-

tive office and meeting space to be leased to the Metropolitan Richmond Sports Backers. The Finance, Investment and Property Committee recommended to the full Board the approval of the leases at 310 North Shafer Street and 2911 North Boulevard. The following reports were presented for information: Medical College of Virginia Hospitals Finances – Statistical and Financial Summary for Eleven Months Ending May 2000; University Quarterly Budget Performance Report: June 30, 2000; an update: Base Budget Analysis Status Report; the Institutional Performance Agreements; status reports on the West Broad Street Student Housing Project, the 1996 Master Site Plan, Notification of Contract Award for the Parking Deck D Lighting Improvements, Gladding Residence Center Technology Wiring, the IBM Software Licensing and Maintenance Renewal, the Virginia Biotechnology Research Park Authority Summary of Occupancy/Lease Intent and the Capital Project Status Report.

Mr. Gresham reported for the Student Affairs Committee. Enrollment Reports for the summer studies enrollment and fall enrollment were presented for information. Presentations on Student Health/Health Promotions and Service Learning at VCU for Students were presented for information.

The Honor System Annual Report was presented. Highlights included a report of the honor system violations under the current policy and plans for review and possible modification of the honor system.

On motion made and seconded, the following items on the Consent Agenda were approved:

Board of Visitors

Minutes of a Meeting held May 12, 2000

Minutes of a Joint Meeting of the Board of Visitors of
Virginia Commonwealth University and the Board of Directors of
the MCV Hospitals Authority held June 12, 2000

Academic and Health Affairs Policy Committee

Minutes of a Meeting held May 11, 2000

Advancement and External Relations Committee

Minutes of a Meeting held May 11, 2000

Audit Committee

Minutes of a Meeting held May 11, 2000

Finance, Investment and Property Committee

Minutes of a Meeting held May 11, 2000

Architect Selection for University Student Commons, Phase III
Request for Proposals for MCV Campus Housekeeping Services
Project Plans for Oliver Hall Fire Suppression System
Statement of Investment Objectives, Policies and Guidelines for
Operating Pool

Lease for 310 North Shafer Street

Lease for 2911 North Boulevard

Student Affairs Committee

Minutes of a Meeting held May 11, 2000

On motion made and seconded, the Board accepted the Consent

Agenda Information items.

Dr. Perkinson appointed the following members of the Board to serve on the Presidential Evaluation Committee: Dr. W. Baxter Perkinson, Jr., Chair, Mr. Edward L. Flippen, Mr. Jay M. Weinberg, Mr. Steve M. Markel and Dr. Lindley T. Smith.

On motion made and seconded, the Board convened into closed session to discuss certain personnel matters and matters relating to the performance of identifiable employees and faculty of VCU, including Faculty Appointments and Changes in Status and other Personnel Actions, the Annual Reappointment of the Affiliate and Clinical Faculty, and the Report of the President; and to discuss the performance of departments or schools of VCU where such matters regard-

ing such individuals might be affected by such evaluation, including Audit Reports of individually identified departments and/or schools; to discuss the condition, acquisition or use of real property for public purpose, or of the disposition of publicly held property, or of plans for the future of a state institution of higher education which could affect the value of property owned or desirable for ownership by such institution including the acquisition of property on or adjacent to the Academic Campus; and to consult with legal counsel pertaining to actual and probable litigation and other specific legal matters requiring the provision of legal advice by counsel, including the Report of the General Counsel; and to discuss matters relating to gifts, bequests, and fundraising activities, including the approval of the Named Funds Report and Facility Naming Recommendations and a Development Report as authorized by Sections 2.1-344 a(1), a(3), a(7) and a(8) of the Virginia Freedom of Information Act.

Following closed session, on motion made and seconded, the following resolution was approved by roll call vote:

Virginia Commonwealth University hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion convening the closed session meeting were heard, discussed or considered by the Board of Visitors of Virginia Commonwealth University.

<u>Roll Call Vote</u>	<u>Ayes</u>	<u>Nays</u>
Mr. Edward L. Flippen, Rector	Absent	
Mr. Ralph L. "Bill" Axselle, Jr.	X	
Ms. Yvonne E. R. Benner	Absent	
Mr. Timothy L. Gresham	X	
Dr. Stephen P. Long	X	
Mr. Steven A. Markel	X	

Roll Call Vote

Ayes

Nays

Ms. Angela Miles	Absent	
Dr. W. Baxter Perkinson, Jr.	X	
Mr. Monty W. Plymale	X	
Mr. Harold Y. Pyon	X	
Mr. Robert E. Rigsby	X	
Dr. Lindley T. Smith	X	
Mr. Ted L. Smith	Absent	
Mr. Clarence L. Townes, Jr.	Absent	
Mr. Jay M. Weinberg	X	
Dr. Percy Wootton	X	

Vote:

Ayes: 11
Nays: 0

Absent during meeting: 5
Absent during voting: 5

On motion made and seconded, the Board accepted the Report of the President; approved the Faculty Appointments and Changes in Status and Other Personnel actions as amended; approved the Named Funds Report and Facility Naming Recommendations; approved the Annual Reappointment of the Affiliate and Clinical Faculty with Drs. Long, Smith and Wootton abstaining; approved the acquisition of property on or adjacent to the Academic Campus; accepted the closed session committee reports; and accepted the report of the General Counsel.

On motion made and seconded, the Board approved the following Resolution:

WHEREAS Dr. Francis L. Macrina, as a teacher, scholar, and senior administrator, exemplifies the highest standards of academic excellence and commitment to the mission of teaching, research, and service at Virginia Commonwealth University;

WHEREAS Dr. Macrina has served Virginia Commonwealth University with distinction since 1974;

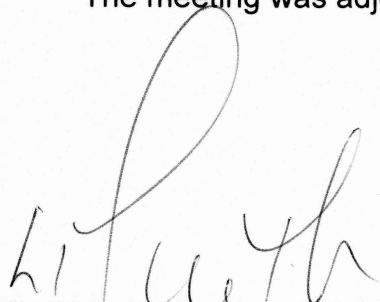
WHEREAS Dr. Macrina has attracted national and international recognition for excellence in teaching and research in the fields of microbiology and immunology, oncology, and dentistry, and in doing so has greatly advanced both our scientific understanding and the academic profession;

WHEREAS Dr. Macrina has proven to be a gifted administrator through previous and current directorships with the Massey Cancer Center, the Center for Innovative Technology, and the Institute for Oral and Craniofacial Molecular Biology in the School of Dentistry;

WHEREAS Dr. Macrina, as Acting Vice President for Research, led the University's research mission through an interim period of tremendous challenge and opportunity and worked diligently with his colleagues to recommend the appointment of the permanent Vice President for Research;

THEREFORE, BE IT RESOLVED that the Board of Visitors of Virginia Commonwealth University expresses its admiration and respect for Dr. Macrina, congratulates him on his superb performance as Acting Vice President for Research, and wishes him well in his continued role as a senior member of the University community.

The meeting was adjourned at 11:50 a.m.



Lindley T. Smith, Secretary



Edward L. Flippen, Rector